

Draft Action Plan to Accelerate Reduction of Maternal and Newborn Mortality, 2025-2030

Official Launch of FTIRM for Reduction of Maternal and Newborn Mortality
2025-2030 and MPDSR

Fairfield Hotel, 25 July 2025

Country statistics at glance



Maternal Health

- **MMR 154/100,000** (2021-22)
- ✓ SBA 99%
- ✓ Institutional Delivery 98%
- ✓ ANC coverage 4 visits: 86%
- PNC <48 hours: 85% mothers, 77% newborns
- **Leading causes of MM: PPH, Hypertensive disorders (PE and Eclampsia)**
- **Majority of death is at health facilities**
- **Majority death during postpartum period**
- **Majority of death link to delay 3** (delay in receiving appropriate and timely management when women already arrived health facilities).

Newborn Health

- **NMR 8/1000** (2021-2022), 50% of under 5 deaths
- Significant decrease of NMR (2000-37 and 2014-18 per 1000 live births)
- **Leading cause of mortality:** Prematurity-47% and Asphyxia-19%
- **SSC** (CDHS – 77%; AIR-)
- **Early initiation of BF** (CDHS-54%; AIR-53%)
- **Exclusive BF** (CDHS- 60%; AIR-84%)
- **Kangaroo Mother Care: 40%**
- **Disparity between urban and rural areas**

High coverage, but MMR still high → Need for quality of care improvement

H.E Prof Im Sethikar:

“Reduction of maternal mortality is the top priority of MoH and improving quality of care is the key”

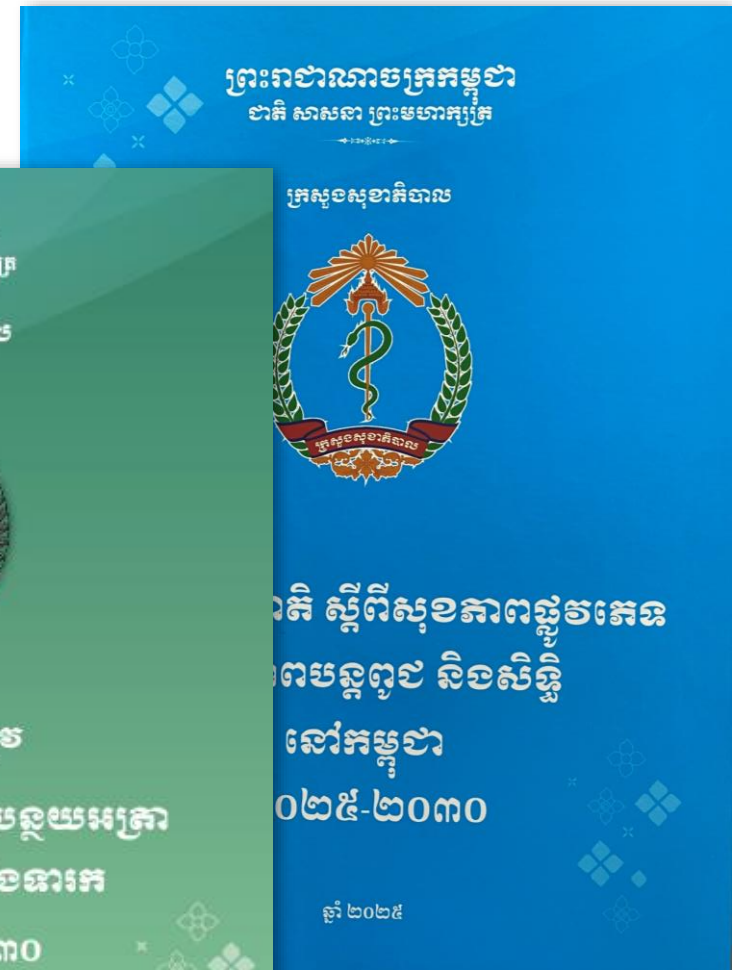
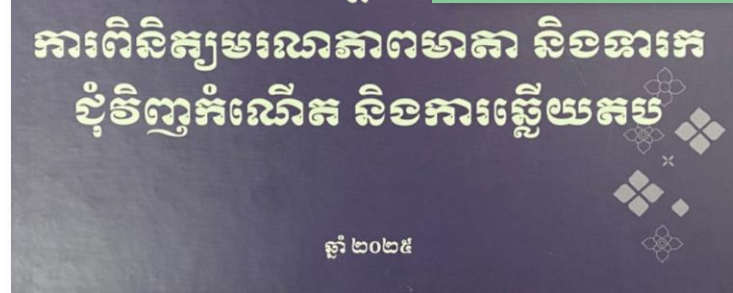


Dr KUBOTA Shogo, Coordinator Maternal Child Health and Quality Safety, Health System and Service and team from WHO WPRO were on mission in Cambodia from 5-9 Feb 2024.

Country focus & priorities on MNH ⁽¹⁾

Policies documents & Strategic Direction

- Five-year Action Plan for Newborn Care in Cambodia (2016-2020)
- Fast Track Initiative Road Map 2025-2030
- MPDSR protocol, 2025
- National Strategy for Sexual and Reproductive Health and Right in Cambodia 2025-2030



Country focus & priorities on MNH ⁽²⁾

System wise approaches on QI

- MDA – shifting to pro-active MPDSR Initiatives
- National Hospital Alliance with Municipal/Provincial Hospital
- Level of care for Newborns
- Regular monitoring and continuous quality improvement mechanism
- EmONC Light Assessment
- Strengthening referral system & emergency care
- Crosscutting: IPC, Patient safety, etc



ព្រះរាជាណាចក្រកម្ពុជា
ជាតិ សាសនា ព្រះមហាក្សត្រ

ក្រសួងសុខាភិបាល
លេខ ០០០១ ស.ក.ប.ស.ស.ស.ស.

សេចក្តីសម្រេច
ស្តីពី
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រដ្ឋមន្ត្រីក្រសួងសុខាភិបាល



ក្រសួងសុខាភិបាល

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Minister's priority: Health quality assurance mechanisms & regulations

**Continuous systems
improvement**

Act

Standardize

Do

Plan

Routine Care

Detect

**Managing and
learning from adverse
event**

Root Cause Analysis

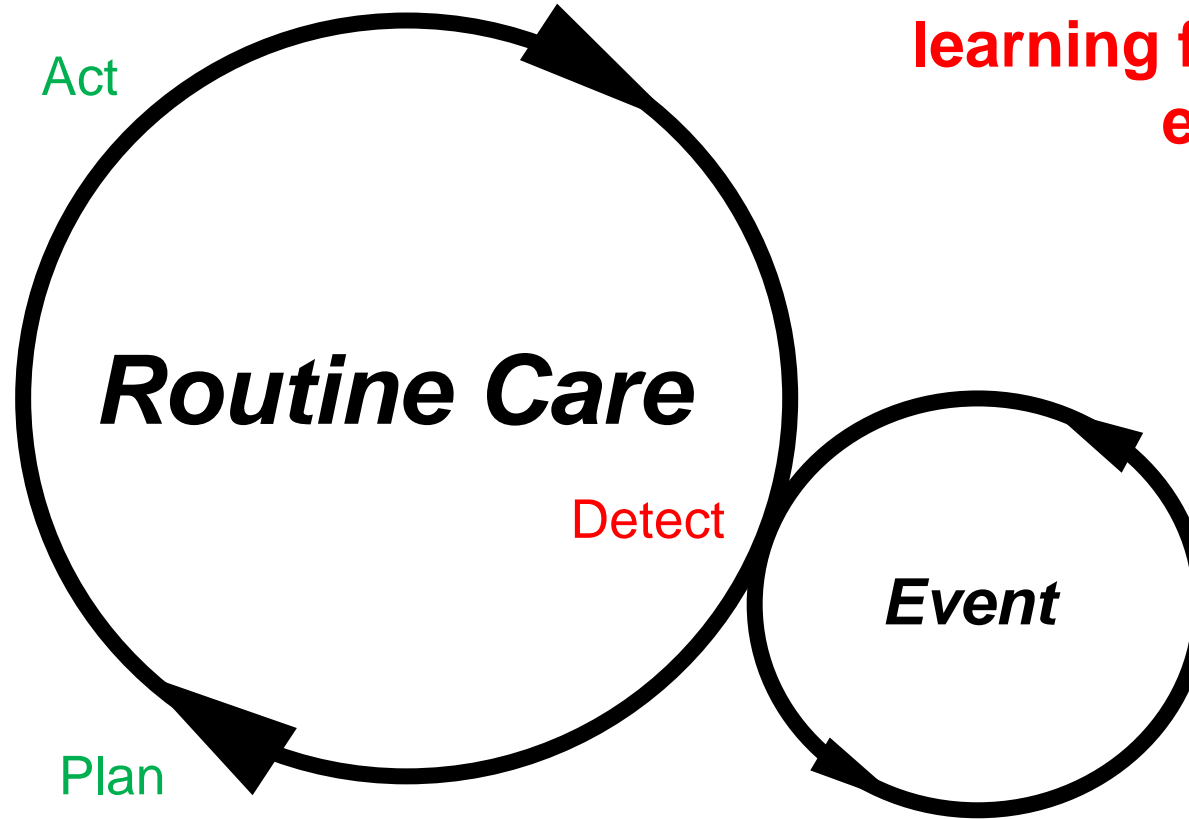
Response

Event

MPDSR

Improve routine care:
ANC, intrapartum care, PNC,
EENC (breathing, non breathing, preterm)

EmONC, including neonatal
resuscitation and sick newborn)



Draft Action Plan 2025-2030

✓ Prioritized
concrete
activities

Targeted
interventions to
enhance QoC

Health care
facility focused

Defined
timeframe

Progress
regularly
monitored

ACTION PLAN Strategic Priorities

1. Enhance quality of
ANC, intrapartum, PNC,
newborn care

2. Strengthen M&E to
enhance quality of
maternal and newborn
care

3. Ensure quality of
EmONC and timely and
appropriate referral
mechanisms

FTIRM

1. Skilled Birth Attendant

3. Newborn Care

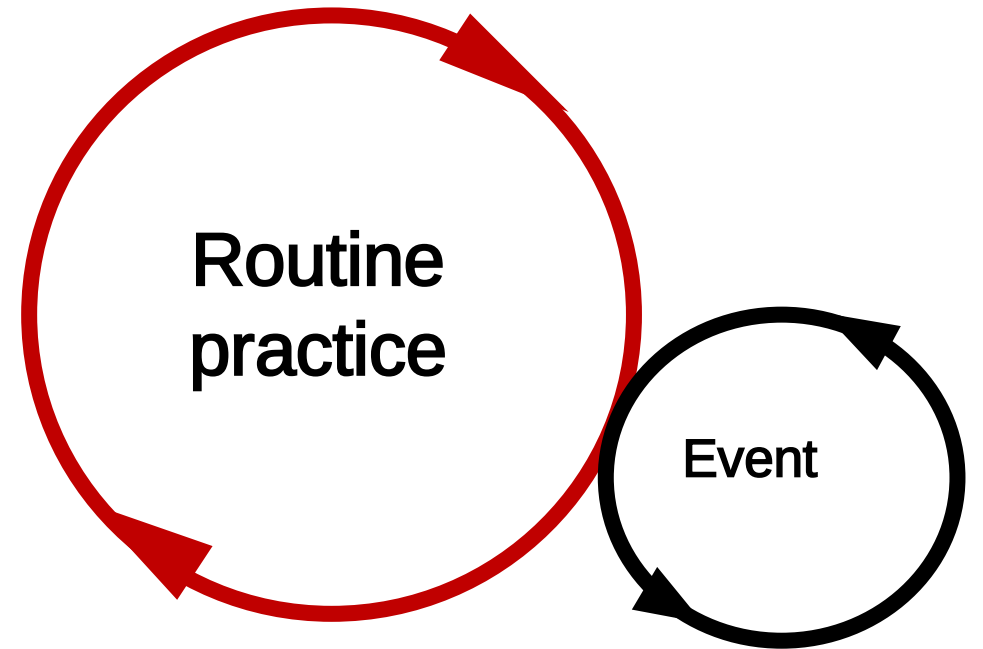
2. EmONC & MPDSR

3. Newborn Care

2. EmONC & MPDSR

Strategic Priority 1

To enhance quality of ANC,
intrapartum, PNC and newborn
care



1. Ensure service delivery of standardized high quality, ANC, intrapartum, PNC and newborn care

Routine
practice

Event

1.1 Updating guidelines & protocols



1. Review and update SMP (including EENC and breastfeeding)
2. Endorse Level of Newborn Care guidance
 - Implementation/scaling up implementation of Level of Newborn Care

1.2 Strengthening health workforce capacity



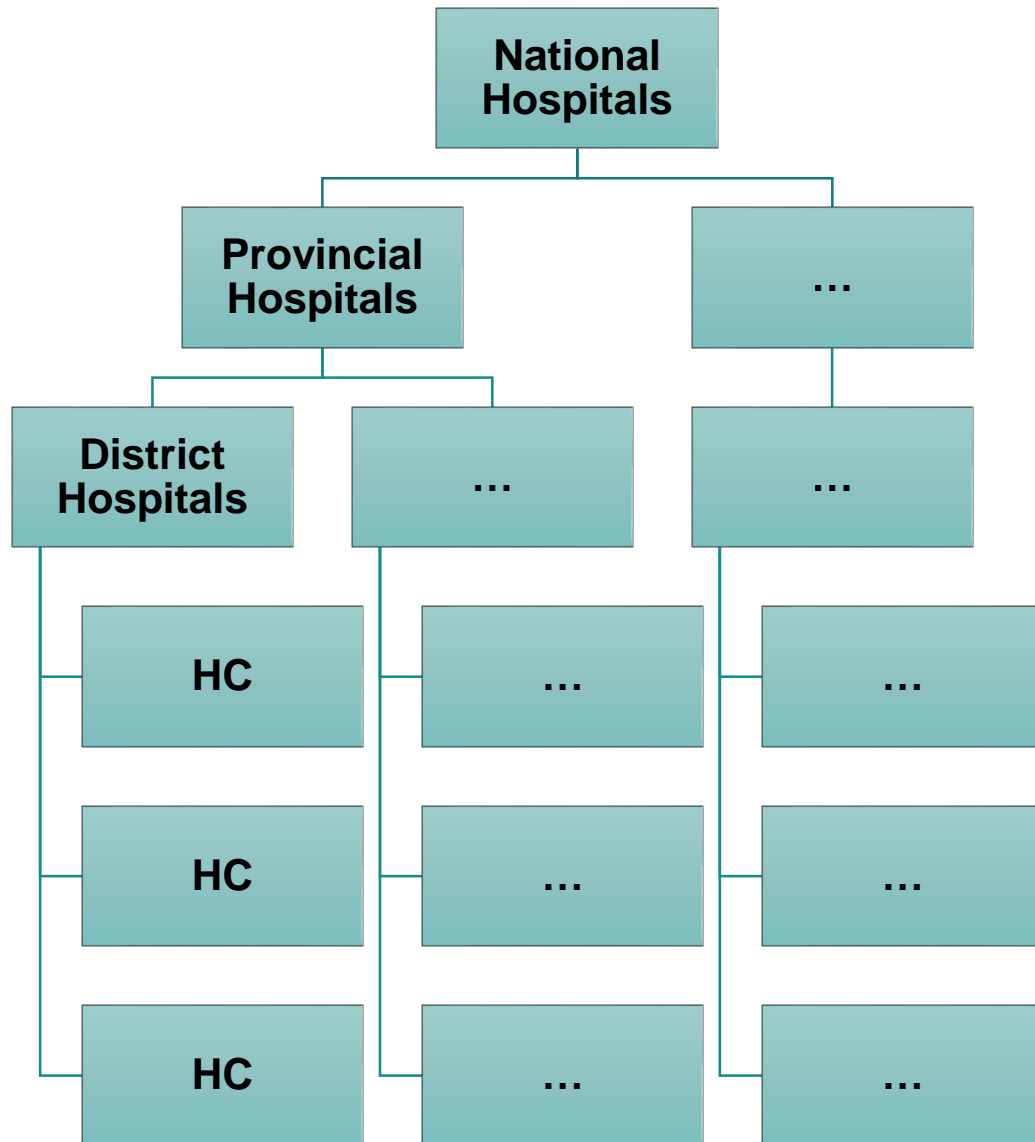
3. On-the-job training through **National Hospital Alliance structure** (mentorship)
4. Mobilize human resources and improve interprofessional collaboration
5. Review and revise **pre-service education** curriculum
6. **Improve CPD** of MNH workforce

1.3 Strengthen midwife-led service delivery



7. Implement recently endorsed Tools for Midwifery Care
8. Provide MNH workforce with standardized tools to ensure quality of ANC
9. Maximize the midwifery scope of practice and ensure enabling environment including optimal legal regulation to strengthen midwifery service delivery

National Hospital Alliance (mentorship)



National hospitals are a mentor sites for several provincial hospitals

Each provincial hospital is a mentor site for district hospitals

Each district hospital is a mentor site for several health centers

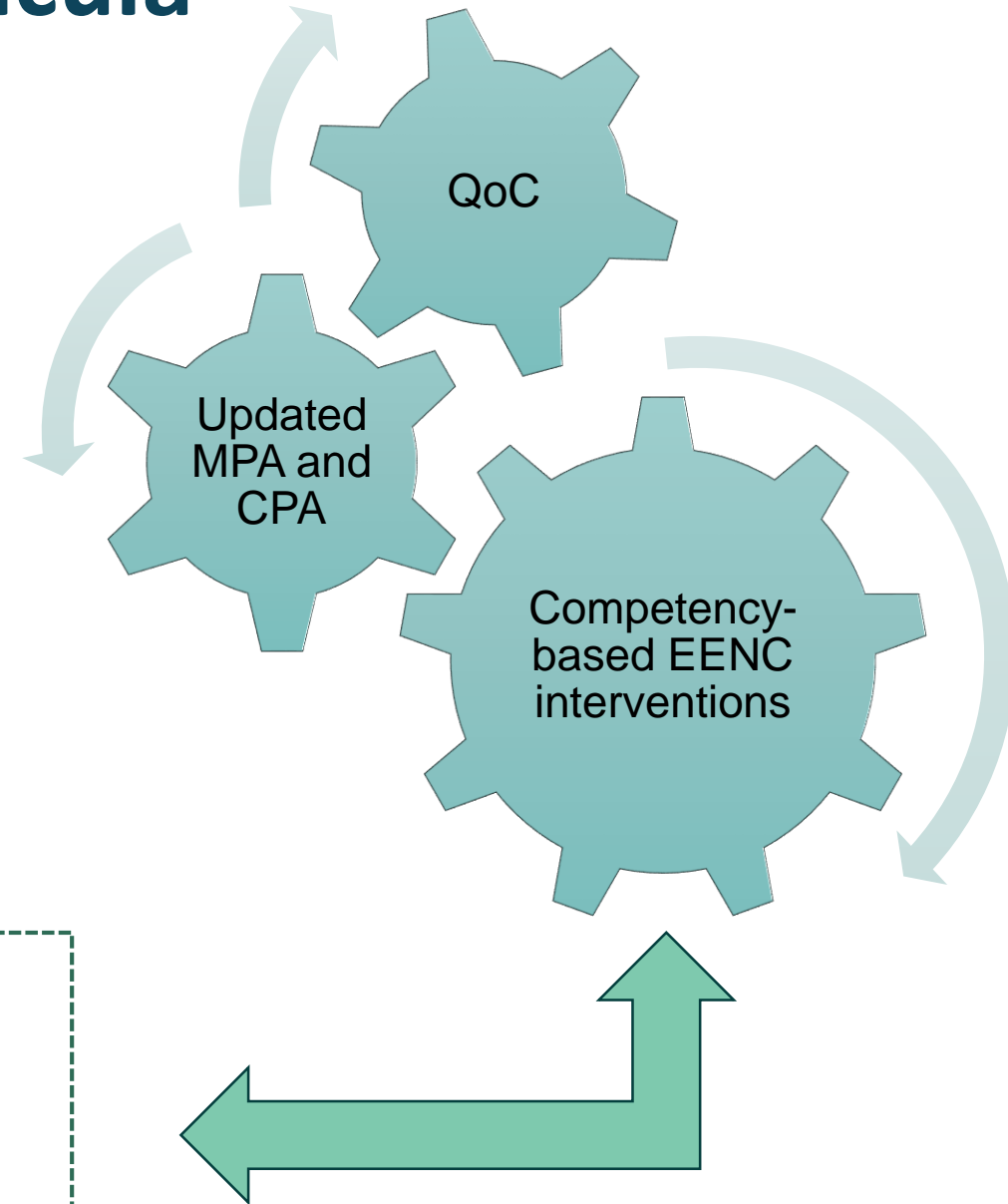
TOR for mentoring sites

- On site coaching
- Supportive supervision
- Facilitate short term exchanges of midwives through facility levels to enhance competencies
- Review meetings for knowledge and experience sharing

EENC: Pre-service education curricula

PROGRAMME READINESS FOR EENC SCALE-UP			
2023 ³	YES	PARTIAL	NO
EENC 5-year action plan developed, costed and adopted	●		
Detailed 12-month EENC implementation plan developed and funded			●
Clinical intra-partum and newborn care protocol adapted, reviewed and endorsed	●		
EENC technical working group formed	●		
EENC included in pre-service curricula (medical, midwifery and nursing)		●	

Next generation/Newly practicing midwives and doctors will become ready to provide high-quality interventions



Midwifery Care Tools

- Endorsed by MoH, 2025
- Patient medical files to be used for admission, monitoring and referral
- All facility levels



ឯកសារវាយតម្លៃសម្រាប់ឆ្មប
Assessment sheet for Midwives

ឈ្មោះ: ថ្ងៃខែឆ្នាំកំណើត: អាយុ: ឆ្នាំ
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ព្រះរាជាណាចក្រកម្ពុជា
ជាតិ សាសនា ព្រះមហាក្សត្រ



ក្រសួងសុខាភិបាល

សំណុំ

ឯកសារថែទាំសម្រាប់ឆ្មប

រៀបចំដោយ ៖ នាយកដ្ឋានមន្ត្រីពេទ្យ

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Strengthening midwifery service delivery



➡ Based on identified gaps and national priorities, strategic directions for quality improvement can be developed

Strategic Priority 2

Strengthen M&E to enhance quality of maternal and newborn care



2. Strengthen monitoring and evaluation to enhance quality of maternal newborn care

Routine
practice

Event

2.1 Improve data-driven routine monitoring mechanism



10. Ensure inclusion of core MNH indicators into routine health information system
 - ✓ Review and finalize list data and core indicators on MNH
 - ✓ Transition to case-based recording of MNH data element into DHIS-2 starting with ANC indicators.
11. Maximize use of data at the subnational and facility level

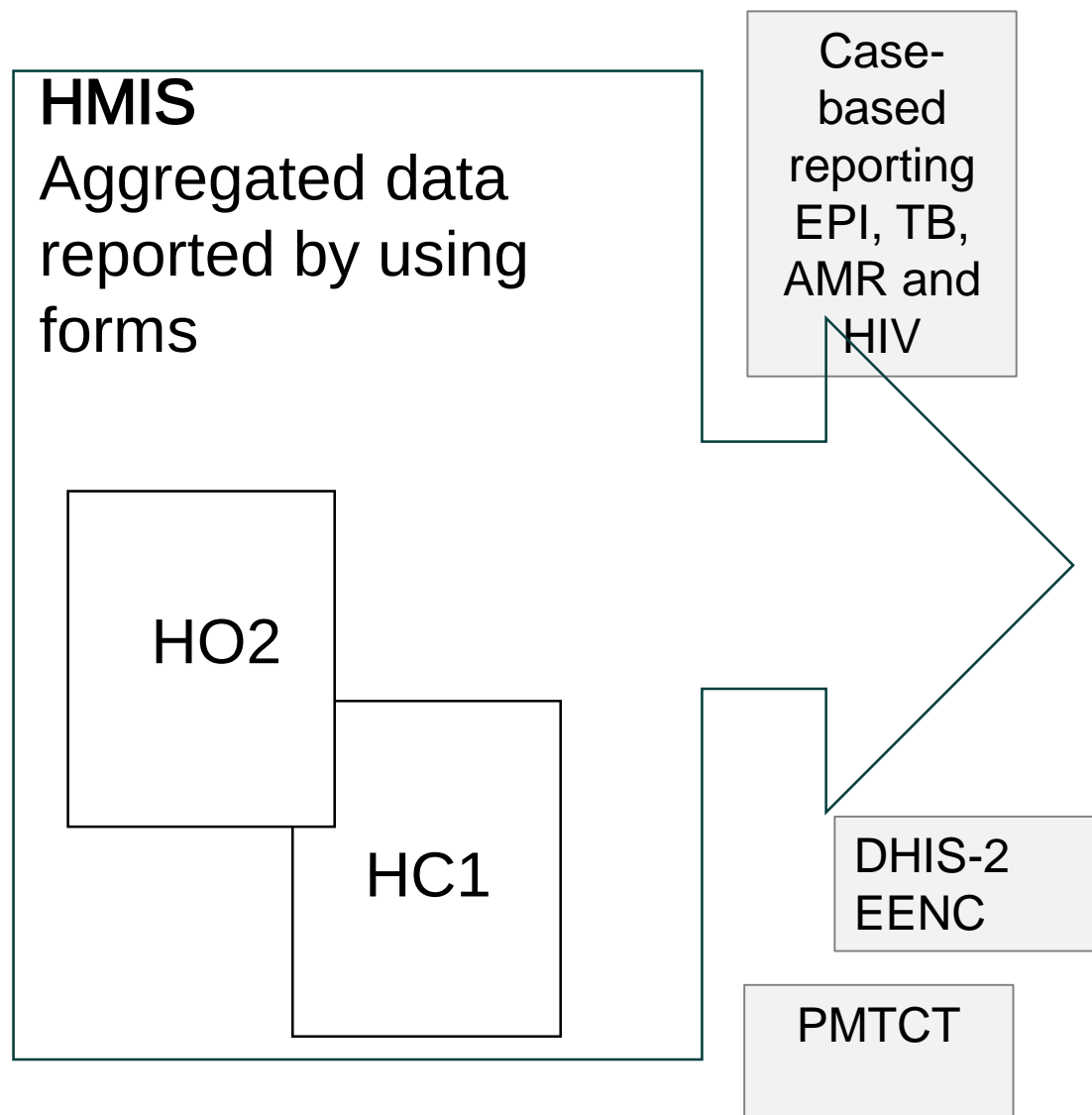
2.2 Establish regular monitoring and continuous QI mechanisms complemented by MPDSR



12. Reorganize the existing EENC-Hospital Core Team (HCT) into a QoC HCT for maternal and newborn care
13. Adopt facility-based mechanisms for regular monitoring and continuous quality improvement of intrapartum and early postpartum care
14. Implement MPDSR at the facility level



Golden opportunity for institutionalization and ensuring sustainability



UPCOMING DHIS 2

- ✓ Review the list of all MNH data and core indicators
- ✓ Inclusion of core Quality of Maternal and Newborn care indicators
- ✓ Assure the changes are reflected in HO2 and HC1

Strategic Priority 3

To ensure quality of EmONC and timely and appropriate referral mechanisms




3. Ensure quality of EmONC and improve timely and appropriate referral mechanisms


Routine
practice

Event

3.1 Strengthen management and referral mechanisms (identification, communication, transportation) for EmONC complications

3.2 Strengthening quality of intrapartum care and EmONC

- 
15. Develop supportive materials for **health facilities** to ensure **standardized first management and referral pathways** of obstetric and neonatal complications
 - Job aids (pocket guide, flowcharts) on leading causes of maternal (PPH, PE/Eclampsia, sepsis) and newborn mortality (resuscitation)
 - Digital orientation materials and disseminate through online platforms
 16. Facilitate **joint competency-based trainings** across different levels on managing medical complications
 17. Implement Midwife Coordination Alliance Team (MCAT meeting)

- 
18. Convene on the job coaching for intrapartum care including major emergency obstetric, and neonatal complications.
 19. Optimize functioning of existing EmONC facilities (LAT assessment)
 20. Conduct analysis of the drivers of rates of caesarean section
 21. Explore additional opportunities to expand international partnerships in support of quality maternal and newborn care initiatives

Flowchart for management of obstetric complications

PREPARING FOR A BIRTH

INTERVENTION

Manage elevated blood pressure

ACTION

- ▶ **IF non-severe pre-eclampsia:** two readings of systolic BP 140–159 mmHg and/or diastolic BP 90–109 mmHg 4 h apart and proteinuria 2+ with no other symptoms or signs:
 - » monitor blood pressure and urine output,
 - » monitor for danger signs of severe pre-eclampsia,^b and
 - » induce or augment labour.
- ▶ **IF severe pre-eclampsia:** two readings of systolic BP ≥ 160 mmHg, and/or diastolic BP ≥ 110 mmHg and proteinuria 2+ and/or symptoms and signs.^b
- ▶ **IF eclampsia** (signs and symptoms of severe pre-eclampsia plus convulsions):^b
 - ▶ START an IV infusion.
 - ▶ Administer magnesium sulfate (see pages 14–16).
 - ▶ Monitor vital signs hourly (pulse, BP, respiration and pulse oximetry), reflexes, fetal HR.
 - ▶ Give antihypertensive drugs if BP remains high.^c
 - ▶ Catheterize the bladder to monitor urine output.
 - ▶ Keep a strict fluid balance chart to prevent fluid overload.
 - » If urine output is less than 30 mL/h: withhold magnesium sulfate and infuse IV fluid saline or Ringer's lactate) at 1 L in 8 h.

See NOTES, page 21

See NOTES, page 21

See NOTES, page 21

See NOTES, page 21

IMMEDIATE CARE: THE FIRST 90 MIN

Algorithm 2.1: Essential newborn care in vaginal deliveries

BIRTH

- * Deliver the baby onto the dry sterile cloth draped over the mother's abdomen
- * Call out time of birth and sex of the baby
- * Dry the baby within 5 s after birth:
 - wipe the eyes, mouth and nose, face, head, back, front, arms and legs thoroughly
 - check breathing while drying
- * Remove the wet cloth
- * Position the baby prone on the mother's abdomen/chest and begin SSC
- * Cover the baby with the second dry cloth and hat
- * DO NOT do routine suctioning

Is the baby gasping or not breathing?

NO

YES

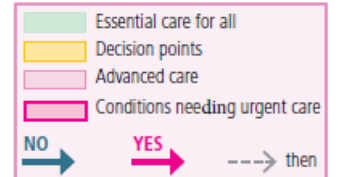
Newborn resuscitation
– clamp and cut cord
– start bag and mask ventilation within 1 min of birth

then

**Go to clinical
ALGORITHM 3**

1 MIN

- * Continue SSC on the mother's abdomen/chest
- * Check for a second baby and inform the mother
- * Inject oxytocin 10 IU IM into the mother's deltoid or lateral thigh
- * Remove soiled first pair of gloves (if lone attendant)
- * Clamp and cut the cord after pulsations stop, between 1 and 3 min after birth
- * DO NOT separate stable babies for examination, oxygen or suction



▶ 28

Monitoring and Evaluation

Health impact Indicators	Reference	2025 Baseline				2030 Target	
1. Maternal Mortality Ratio (per 100,000 live births)		154 (2022)				70/100,000	
2. Neonatal Mortality Rate (per 1000 live births)		8 (2022)				<8	
Quality of care indicators	Reference	2025	2026	2027	2028	2029	2030
1. Direct Obstetric Case Fatality Rate (%)							
1.a Obstetric haemorrhage Case Fatality Rate (%)							
1b Pre-eclampsia/Eclampsia Case Fatality Rate (%)							

Implementation indicator	Reference	Status						Progress
		2025 Baseline	2026	2027	2028	2029	2030 Target	
Strategic Priority 1: To enhance quality of antenatal, intrapartum, postnatal and newborn care								
1.1 Guidelines & Protocols								
1. No. of revised guidelines		Number						V / X
2. No. (%) of health facilities oriented on updated guidelines		Number (%)						
3. No. (%) of health facilities where level of newborn care is implemented		Number (%)						

Thanks you!